

Section 1: 8-K (FORM 8-K)

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 24, 2019

DECKERS OUTDOOR CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)

001-36436
(Commission File Number)

95-3015862
(I.R.S. Employer Identification No.)

250 Coromar Drive, Goleta, California
(Address of principal executive offices)

93117
(Zip code)

Registrant's telephone number, including area code (805) 967-7611

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, par value \$0.01 per share | DECK | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On October 24, 2019, Deckers Outdoor Corporation (the “Company”) issued a press release announcing its financial results for the three months ended September 30, 2019, providing its financial outlook for the third fiscal quarter ending December 31, 2019, and updating its financial guidance for full fiscal year 2020. The Company also held a conference call regarding these financial results and guidance. A copy of the press release is furnished hereto as Exhibit 99.1.

The information provided under this Item 2.02 and the exhibit attached hereto is being furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section. Such information shall not be deemed incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof, regardless of any general incorporation language in such filing, except as otherwise expressly set forth by specific reference in such filing.

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

The Board of Directors of the Company (the “Board”) has appointed Michael F. Devine, III as its Chairman of the Board, effective as of October 24, 2019. Mr. Devine was recently reelected to serve on the Board at the Company’s Annual Meeting of Stockholders, which was held on September 13, 2019, and has served as a member of the Board since 2011. Mr. Devine succeeds John M. Gibbons, the Company’s current Chairman of the Board, who will continue to serve on the Board. The Company thanks Mr. Gibbons for his service as its Chairman of the Board.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

| <u>Exhibit No.</u> | <u>Description</u> |
|--------------------|--|
| <u>99.1</u> | <u>Press Release, dated October 24, 2019</u> |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 24, 2019

Deckers Outdoor Corporation

/s/ Steve Fasching
Steve Fasching, Chief Financial Officer

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Section 2: EX-99.1 (EXHIBIT 99.1)

Exhibit 99.1

Deckers Brands Reports Second Quarter Fiscal 2020 Financial Results And Raises Guidance For Full Fiscal Year 2020

- Second Quarter Fiscal 2020 Sales Increased 8.0% to \$542.2 Million.
- Fiscal 2020 Full Year Outlook Raised: Earnings Per Share now in the range of \$8.90 to \$9.05.
- Company Repurchased \$155 Million of Shares in the Second Quarter Fiscal 2020.

GOLETA, Calif., Oct. 24, 2019 /PRNewswire/ -- Deckers Brands (NYSE: DECK), a global leader in designing, marketing, and distributing innovative footwear, apparel, and accessories, today announced financial results for the second fiscal quarter ended September 30, 2019. The Company also provided its financial outlook for the third fiscal quarter ending December 31, 2019 and raised its outlook for the full fiscal year ending March 31, 2020.

"We continue to see positive momentum in the fiscal year, and we are raising our full year outlook to reflect the acceleration we are seeing in the HOKA brand, while at the same time maintaining expectations for the UGG brand heading into the peak selling season," said Dave Powers, President and Chief Executive Officer. "As we move into the third quarter, the teams are intently focused on our key strategies and are committed to building excitement around new product offerings through planned targeted marketing investments that will be visible in the coming months."

Throughout this release, references to Non-GAAP financial measures exclude the impact of certain charges relating to retail store closures, tax reform, organizational changes and other one-time or non-recurring amounts. Additional information regarding these Non-GAAP financial measures is set forth under the heading "Non-GAAP Financial Measures" below.

Second Quarter Fiscal 2020 Financial Review

- **Net sales** increased 8.0% to \$542.2 million compared to \$501.9 million for the same period last year. On a constant currency basis, net sales increased 9.5%.
- **Gross margin** was 50.4% compared to 50.2% for the same period last year.
- **SG&A expenses** were \$175.9 million compared to GAAP SG&A expenses last year of \$161.5 million and Non-GAAP SG&A expenses last year of \$161.2 million.
- **Operating income** was \$97.1 million compared to GAAP operating income of \$90.4 million for the same period last year and Non-GAAP operating income of \$90.7 million for the same period last year.
- **Income tax expense** was \$19.4 million compared to GAAP income tax expense of \$15.4 million for the same period last year and Non-GAAP income tax expense of \$19.0 million for the same period last year.
- **Diluted earnings per share** was \$2.71 compared to the GAAP diluted earnings per share of \$2.48 for the same period last year and the Non-GAAP diluted earnings per share of \$2.38 for the same period last year.

Brand Summary

- UGG® brand net sales for the second quarter increased 2.2% to \$404.9 million compared to \$396.3 million for the same period last year.
- HOKA ONE ONE® brand net sales for the second quarter increased 49.9% to \$78.1 million compared to \$52.1 million for the same period last year.
- Teva® brand net sales for the second quarter increased 6.7% to \$23.0 million compared to \$21.5 million for the same period last year.
- Sanuk® brand net sales for the second quarter decreased 22.4% to \$10.7 million compared to \$13.8 million for the same period last year.

Channel Summary (included in the brand sales numbers above)

- Wholesale net sales for the second quarter increased 8.7% to \$443.5 million compared to \$408.0 million for the same period last year.
- DTC net sales for the second quarter increased 5.1% to \$98.7 million compared to \$93.9 million for the same period last year. DTC comparable sales increased 7.2% over the same period last year.

Geographic Summary (included in the brand and channel sales numbers above)

- Domestic net sales for the second quarter increased 14.9% to \$358.0 million compared to \$311.6 million for the same period last year.
- International net sales for the second quarter decreased 3.2% to \$184.2 million compared to \$190.3 million for the same period last year. On a constant currency basis, international net sales decreased by 0.5%.

Balance Sheet (September 30, 2019 as compared to September 30, 2018)

- Cash and cash equivalents were \$177.7 million compared to \$182.2 million.
- Inventories were \$558.9 million compared to \$514.9 million.
- Outstanding borrowings were \$44.2 million compared to \$102.7 million.

Stock Repurchase Program

During the second quarter, the Company repurchased approximately 1.1 million shares of its common stock for a total of \$155 million at an average price of \$145.31. As of September 30, 2019, the Company had \$160 million remaining under its stock repurchase authorizations.

Full Year Fiscal 2020 Outlook for the Twelve Month Period Ending March 31, 2020

- Net sales are now expected to be in the range of \$2.115 billion to \$2.140 billion.
- Gross margin is now expected to be approximately 50.8%.
- SG&A expenses as a percentage of sales are projected to be slightly lower than 36.0%.
- Operating margin is now expected to be approximately 15.0%.
- Effective tax rate expected to be approximately 20.5%.
- Diluted earnings per share now expected to be in the range of \$8.90 to \$9.05.
- The earnings per share guidance excludes any impact from additional share repurchases.

Third Quarter Fiscal 2020 Outlook for the Three Month Period Ending December 31, 2019

- Net sales are expected to be in the range of \$885 million to \$900 million.
- Diluted earnings per share are expected to be in the range of \$6.30 to \$6.40.
- The earnings per share guidance excludes any impact from additional share repurchases.

Board of Directors Announcement

Effective today, our Board of Directors has appointed Mike Devine as our Chairman of the Board. Mr. Devine has served as a member of our Board since 2011. He succeeds John Gibbons, who has served as our Chairman since September 2017 and as a director since 2000, during which time he also served as our Lead Independent Director. Mr. Gibbons will continue to serve on our Board and we thank Mr. Gibbons for his dedicated service as our Chairman during which time he led us through an important transition. We are excited to welcome Mr. Devine into his new role as Chairman.

Non-GAAP Financial Measures

We present certain Non-GAAP financial measures in this press release, including constant currency, Non-GAAP SG&A expenses, Non-GAAP operating income (loss), Non-GAAP income tax expense (benefit) and Non-GAAP diluted earnings (basic loss) per share, to provide information that may assist investors in understanding our financial results and assessing our prospects for future performance.

Consistent with SEC regulations, we have not provided a reconciliation of forward-looking Non-GAAP financial measures to the most directly comparable GAAP financial measures in reliance on the "unreasonable efforts" exception set forth in the applicable regulations, because there is substantial uncertainty associated with predicting any future adjustments that we may make to our GAAP financial measures in calculating our non-GAAP financial measures.

We believe these Non-GAAP financial measures are important indicators of our operating performance because they exclude items that are

unrelated to, and may not be indicative of, our core operating results, such as charges relating to retail store closures, tax reform, organizational changes and other one-time or non-recurring amounts. In particular, we believe the exclusion of certain costs and one-time amounts allows for a more meaningful comparison of our results from period to period. Further, we report comparable DTC sales on a constant currency basis for DTC operations that were open throughout the current and prior reporting periods, and we may adjust prior reporting periods to conform to current year accounting policies.

These Non-GAAP financial measures, as we calculate them, may not necessarily be comparable to similarly titled measures of other companies and may not be appropriate measures for comparing the performance of other companies relative to Deckers. For example, in order to calculate our constant currency information, we calculate the current period financial information using the foreign currency exchange rates that were in effect during the previous comparable period, excluding the effects of foreign currency exchange rate hedges and re-measurements in the condensed consolidated balance sheets. These Non-GAAP financial results are not intended to represent, and should not be considered to be more meaningful measures than, or alternatives to, measures of operating performance as determined in accordance with GAAP. To the extent we utilize such Non-GAAP financial measures in the future, we expect to calculate them using a consistent method from period to period. A reconciliation of each of the GAAP financial measures to the most directly comparable Non-GAAP measures has been provided under the heading "Reconciliation of GAAP Financial Measures to Non-GAAP Financial Measures" in the financial statement tables attached to this press release.

Conference Call Information

The Company's conference call to review the results for the second quarter fiscal 2020 will be broadcast live today, Thursday, October 24, 2019 at 4:30 pm Eastern Time and hosted at www.deckers.com. You can access the broadcast by clicking on the "Investors" tab and then clicking on the webcast box at the top of the page. A replay of the broadcast will be available for at least 30 days following the conference call, and can be accessed under the "Quarterly Earnings" section of the "Investors" tab at the aforementioned website.

About Deckers Brands

Deckers Brands is a global leader in designing, marketing, and distributing innovative footwear, apparel, and accessories developed for both everyday casual lifestyle use and high performance activities. The Company's portfolio of brands includes UGG®, Koolaburra®, HOKA ONE ONE®, Teva®, and Sanuk®. Deckers Brands products are sold in more than 50 countries and territories through select department and specialty stores, Company-owned and operated retail stores, and select online stores, including Company-owned websites. Deckers Brands has over 40 years of history building niche footwear brands into lifestyle market leaders attracting millions of loyal consumers globally. For more information, please visit www.deckers.com.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995, which statements are subject to considerable risks and uncertainties. Forward-looking statements include all statements other than statements of historical fact contained in this press release, including statements regarding our anticipated financial performance, including our projected net sales, margins, expenses, effective tax rate and earnings (loss) per share, as well as statements regarding our progress towards the achievement of our long term strategic objectives, our ability to compete in our industry, our product and brand positioning and strategies, and our potential repurchase of shares. We have attempted to identify forward-looking statements by using words such as "anticipate," "believe," "could," "estimate," "expected," "intend," "may," "plan," "predict," "project," "should," "will," or "would," and similar expressions or the negative of these expressions.

Forward-looking statements represent our management's current expectations and predictions about trends affecting our business and industry and are based on information available as of the time such statements are made. Although we do not make forward-looking statements unless we believe we have a reasonable basis for doing so, we cannot guarantee their accuracy or completeness. Forward-looking statements involve numerous known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements predicted, assumed or implied by the forward-looking statements. Some of the risks and uncertainties that may cause our actual results to materially differ from those expressed or implied by these forward-looking statements are described in the section entitled "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended March 31, 2019, as well as in our Quarterly Reports on Form 10-Q and other filings with the Securities and Exchange Commission.

Any forward-looking statement made by us in this press release is based only on information currently available to us and speaks only as of the date on which it is made. Except as required by applicable law or the listing rules of the New York Stock Exchange, we expressly disclaim any intent or obligation to update any forward-looking statements, or to update the reasons actual results could differ materially from those expressed or implied by these forward-looking statements, whether to conform such statements to actual results or changes in our expectations, or as a result of the availability of new information.

DECKERS OUTDOOR CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)
(dollar and share data amounts in thousands, except per share data)

| | Three Months Ended September 30, | | Six Months Ended September 30, | |
|------------------|----------------------------------|------------|--------------------------------|------------|
| | 2019 | 2018 | 2019 | 2018 |
| Net sales | \$ 542,205 | \$ 501,913 | \$ 819,044 | \$ 752,507 |
| Cost of sales | 269,181 | 250,026 | 416,001 | 385,655 |

| | | | | |
|--|------------------|------------------|------------------|------------------|
| Gross profit | 273,024 | 251,887 | 403,043 | 366,852 |
| Selling, general and administrative expenses | 175,893 | 161,475 | 337,329 | 315,854 |
| Income from operations | 97,131 | 90,412 | 65,714 | 50,998 |
| Other (income) expense, net | (92) | 637 | (1,904) | 274 |
| Income before income taxes | 97,223 | 89,775 | 67,618 | 50,724 |
| Income tax expense | 19,413 | 15,403 | 9,159 | 6,759 |
| Net income | 77,810 | 74,372 | 58,459 | 43,965 |
| Other comprehensive income (loss), net of tax | | | | |
| Unrealized gain (loss) on cash flow hedges | 1,497 | (1,197) | 1,180 | 4,126 |
| Foreign currency translation loss | (3,391) | (3,861) | (3,323) | (11,324) |
| Total other comprehensive loss | (1,894) | (5,058) | (2,143) | (7,198) |
| Comprehensive income | \$ 75,916 | \$ 69,314 | \$ 56,316 | \$ 36,767 |

Net income per share

| | | | | |
|---------|---------|---------|---------|---------|
| Basic | \$ 2.73 | \$ 2.49 | \$ 2.03 | \$ 1.46 |
| Diluted | \$ 2.71 | \$ 2.48 | \$ 2.01 | \$ 1.45 |

Weighted-average common shares outstanding

| | | | | |
|---------|--------|--------|--------|--------|
| Basic | 28,483 | 29,849 | 28,785 | 30,134 |
| Diluted | 28,705 | 30,028 | 29,039 | 30,327 |

DECKERS OUTDOOR CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(dollar amounts in thousands)

| | September 30, 2019 | March 31, 2019 |
|---|---------------------------|-----------------------|
| | (UNAUDITED) | |
| ASSETS | | |
| Current assets | | |
| Cash and cash equivalents | \$ 177,673 | \$ 589,692 |
| Trade accounts receivable, net | 334,601 | 178,602 |
| Inventories, net | 558,875 | 278,842 |
| Other current assets | 63,882 | 48,269 |
| Total current assets | 1,135,031 | 1,095,405 |
| Property and equipment, net | 212,323 | 213,796 |
| Operating lease assets | 227,988 | — |
| Other noncurrent assets | 116,317 | 118,005 |
| Total assets | \$ 1,691,659 | \$ 1,427,206 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities | | |
| Short-term borrowings | \$ 13,599 | \$ 603 |
| Trade accounts payable | 313,387 | 124,974 |
| Operating lease liabilities | 48,944 | — |
| Other current liabilities | 89,917 | 124,947 |
| Total current liabilities | 465,847 | 250,524 |
| Mortgage payable | 30,592 | 30,901 |
| Long-term operating lease liabilities | 201,578 | — |
| Other long-term liabilities | 77,338 | 100,651 |
| Total long-term liabilities | 309,508 | 131,552 |
| Total stockholders' equity | 916,304 | 1,045,130 |
| Total liabilities and stockholders' equity | \$ 1,691,659 | \$ 1,427,206 |

DECKERS OUTDOOR CORPORATION AND SUBSIDIARIES
RECONCILIATION OF GAAP FINANCIAL MEASURES TO NON-GAAP FINANCIAL MEASURES (UNAUDITED)
(dollar and share data amounts in thousands, except per share data)

| | Three Months Ended September 30, 2018 | | |
|---|--|--|---|
| | GAAP Measures (As Reported) | Restructuring and Other Charges (1) | Non-GAAP Measures (Excluding Items) (2)(3) |
| Net sales | \$ 501,913 | | \$ 501,913 |
| Cost of sales | 250,026 | | 250,026 |
| Gross profit | 251,887 | | 251,887 |
| Selling, general and administrative expenses | 161,475 | (295) | 161,180 |
| Income from operations | 90,412 | 295 | 90,707 |
| Other expense, net | 637 | (445) | 192 |
| Income before income taxes | 89,775 | 740 | 90,515 |
| Income tax expense | 15,403 | | 19,008 |
| Net Income | \$ 74,372 | | \$ 71,507 |
| Net income per share | | | |
| Basic | \$ 2.49 | | \$ 2.40 |
| Diluted | \$ 2.48 | | \$ 2.38 |
| Weighted-average common shares outstanding | | | |
| Basic | 29,849 | | 29,849 |
| Diluted | 30,028 | | 30,028 |

(1) Adjustments as of September 30, 2018 reflect amounts related to restructuring costs, other charges related to organizational changes and charges in connection with the Company's refinancing of its prior credit facility.

(2) The effective income tax rate for the GAAP financial measures is 17.2% and the tax rate applied to the Non-GAAP financial measures is 21% for the three months ended September 30, 2018, which represented our expected effective income tax rate for the fiscal year ended March 31, 2019.

(3) Figures may not sum due to rounding.

DECKERS OUTDOOR CORPORATION AND SUBSIDIARIES
RECONCILIATION OF GAAP FINANCIAL MEASURES TO NON-GAAP FINANCIAL MEASURES (UNAUDITED)
(dollar and share data amounts in thousands, except per share data)

| | Six Months Ended September 30, 2018 | | |
|---|--|--|---|
| | GAAP Measures (As Reported) | Restructuring and Other Charges (1) | Non-GAAP Measures (Excluding Items) (2)(3) |
| Net sales | \$ 752,507 | | \$ 752,507 |
| Cost of sales | 385,655 | | 385,655 |
| Gross profit | 366,852 | | 366,852 |
| Selling, general and administrative expenses | 315,854 | (818) | 315,037 |
| Income from operations | 50,998 | 818 | 51,816 |
| Other expense (income), net | 274 | (445) | (171) |
| Income before income taxes | 50,724 | 1,263 | 51,986 |
| Income tax expense | 6,759 | | 10,345 |
| Net income | \$ 43,965 | | \$ 41,641 |
| Net income per share | | | |
| Basic | \$ 1.46 | | \$ 1.38 |
| Diluted | \$ 1.45 | | \$ 1.37 |
| Weighted-average common shares outstanding | | | |
| Basic | 30,134 | | 30,134 |
| Diluted | 30,327 | | 30,327 |

(1) Adjustments as of September 30, 2018 reflect amounts related to restructuring costs, other charges related to organizational changes and charges in

connection with the Company's refinancing of its prior credit facility.

(2) The effective income tax rate for the GAAP financial measures is 13.3% and the tax rate applied to the Non-GAAP financial measures is 19.9% for the six months ended September 30, 2018. The 19.9% Non-GAAP tax rate is calculated using the blended Non-GAAP tax rates for the three months ended June 30, 2018 and September 30, 2018, respectively.

(3) Figures may not sum due to rounding.

DECKERS

— BRANDS —

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